



ANNUAL REPORT
THE ASAHI SHINKIN BANK

2026

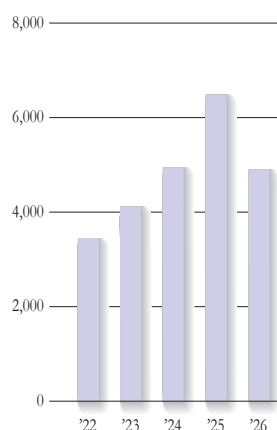
with Passion

Five-Year Summary

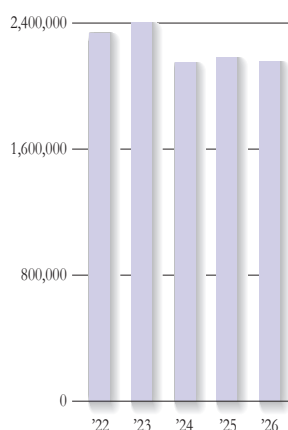
Years ended March 31,	Millions of Yen				
	2026	2025	2024	2023	2022
Total Income	¥ 39,724	¥ 35,963	¥ 35,630	¥ 32,233	¥ 31,647
Total ordinary income after total ordinary expenses	7,862	8,655	7,203	5,856	5,306
Net Income	4,906	6,484	4,944	4,118	3,442
Paid-in Capital	18,494	18,806	19,102	19,431	19,667
Total Number of Units of Members' Equity (Units)	369	376	382	388	393
Equity	117,275	106,922	102,283	89,076	90,441
Total Assets	2,323,833	2,306,310	2,401,451	2,530,566	2,506,388
Deposits	2,156,522	2,181,660	2,150,624	2,404,355	2,337,002
Loans and Bills Discounted	1,521,191	1,470,919	1,482,892	1,457,006	1,441,952
Securities	390,684	363,009	337,513	283,532	304,547
Non-consolidated Capital Adequacy Ratio (%)	9.28	9.82	10.10	10.04	9.50
Cash Dividends	462	470	477	680	491
Number of Employees	1,295	1,307	1,336	1,373	1,394

Note: The non-consolidated capital adequacy ratio is calculated based on The guidelines established by the Minister of the Financial Services Agency (2006 FSA Notice No. 21) based on Article 14-2 of the Banking Act of Japan, on which Article 89-1 of the Shinkin Bank Act is based, in order to judge a *shinkin* bank's capital adequacy in light of its risk-weighted assets. The Bank adopts the domestic standard.

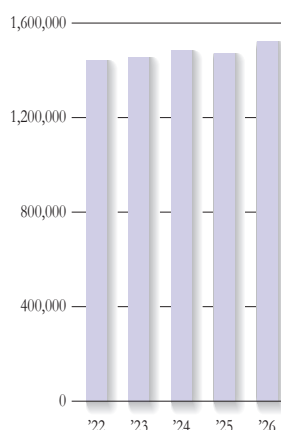
Net Income
(Millions of Yen)



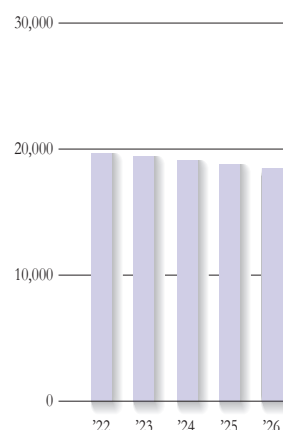
Deposits
(Millions of Yen)



Loans and Bills Discounted
(Millions of Yen)



Paid-in Capital
(Millions of Yen)



Fractions less than a unit are rounded down in this report.

Message from the Management

During fiscal 2025, the year ended March 31, 2026, the Japanese economy demonstrated a modest recovery, due to personal spending underpinned by sharp wage hikes, and continuing capital investment, led by digital transformation by companies, despite such negatives as continuing price increases and materials shortages due to overseas factors. Amid such an environment surrounding the monetary economy, the Bank worked on the swift and smooth provision of funds to small and medium-sized companies, and the provision of solutions that lead to resolution of various issues faced by our customers.

Operating results at the end of fiscal 2025 have achieved an increase of ¥50.2 billion in loans outstanding from the end of fiscal 2024. Due in part to the shift away from savings to investment, the balance of total deposits decreased by ¥25.1 billion from the end of fiscal 2024, while assets under custody increased by ¥25.0 billion from the end of fiscal 2024. In terms of revenue, due to the establishment of a new Group reserve for expanding our management base in the future, net income decreased by ¥1.5 billion from the end of fiscal 2024, but the Bank achieved an increase in net business profit. Additionally, it secured an unrealized gain of ¥15.1 billion on securities.

We will aim to become a “friendly and reliable financial institution” based on our corporate philosophy that co-existence and co-prosperity with local communities is of the utmost importance, while never forgetting our duty as a *shinkin* bank and our sense of appreciation for local communities. At the same time, we will scale up our efforts to strengthen our management structure and to help realize a sustainable society.

July 2026



Yasuhiro Ito
President



Overview of *Shinkin* Banks and their Role in the Community

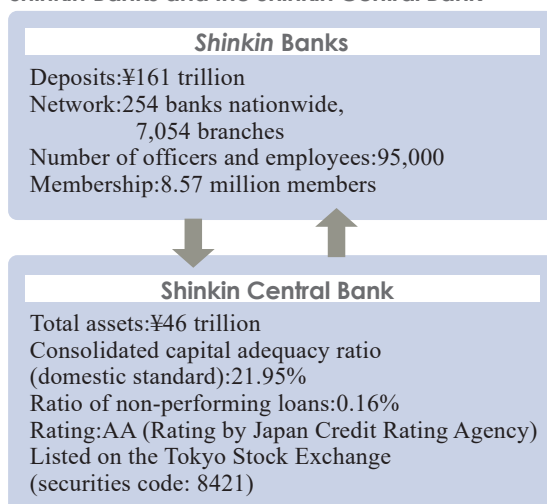
Shinkin banks are cooperative regional financial institutions whose members are small and medium-sized businesses and local residents.

The business of *shinkin* banks is not very different from that of other commercial banks, but *shinkin* banks are distinguished from other banks in terms of their organizational structure, the communities they serve and their customers. Whereas banks are incorporated, *shinkin* banks are cooperatives with memberships composed of local residents and those who work or have an office in the area. Corporate members are limited to companies with a maximum of 300 employees and capitalization of up to ¥900 million.

While *shinkin* banks accept deposits in the same way as ordinary banks, their loans are, in principle, restricted to contributing members only and loans to a single borrower must not exceed 25% of the bank's own capital. As financial institutions with close ties to their home territories, *shinkin* banks use locally raised funds exclusively for local development. They thus contribute to the healthy growth of local enterprises, a better quality of life for the area's residents, and the overall development of the local community.

The Shinkin Central Bank (SCB) is the central bank for *shinkin* banks. The role of the SCB is to support the development of the *shinkin* bank sector by broadening the operational functions and enhancing the credit standing of *shinkin* banks, and thus contribute to the prosperity of Japan. The Bank is strengthening collaboration with the SCB in terms of operations.

Shinkin Banks and the Shinkin Central Bank



(As of March 31, 2026)

Asahi Shinkin Bank's Support of Small and Medium-sized Businesses in the Community

Support for startup phase

In fiscal 2025, the Bank provided startup financing amounting to ¥21.1 billion to 825 entrepreneurs.

The Bank hosted *Asahi Sogyojuku* (startup cram school), a program of four lectures, in cooperation with startup support projects of Taito Ward and Edogawa Ward, with 60 participants in fiscal 2025. Participants who attend the entire program and receive a certificate are eligible for reduced registration license tax when establishing a company in these two wards and for preferential treatment by credit guarantee associations for startup-related guarantees.

Support for strengthening management fundamentals
In the Customer Support Department, financial planners and other specialized staff are ready to offer individual advice on a wide variety of issues related to customers' assets and business operations such as inheritance, effective use of real estate, business succession, M&A, and labor management. For highly technical matters, we cooperate with external expert organizations to help find solutions for small and medium-sized companies.

Support for sales channel expansion

With the aim of creating new business opportunities for our corporate customers, the Bank conducts business fairs and seminars for business operators, as well as supports sales channel expansion for local small and medium-sized companies by utilizing domestic and overseas e-commerce platforms.

The Bank has been holding the "Asahi Business Matching Major Buyers' Business Fair" since 2015 to connect corporate customers and buyers. In fiscal 2025, the event was held on March 18, resulting in 96 business meetings among 17 buyers and 72 customers.

Asahi Shinkin Bank's Corporate Philosophy

All of us at THE ASAHI SHINKIN BANK think and act cheerfully and positively to contribute to development of the local community and our customers' happiness.

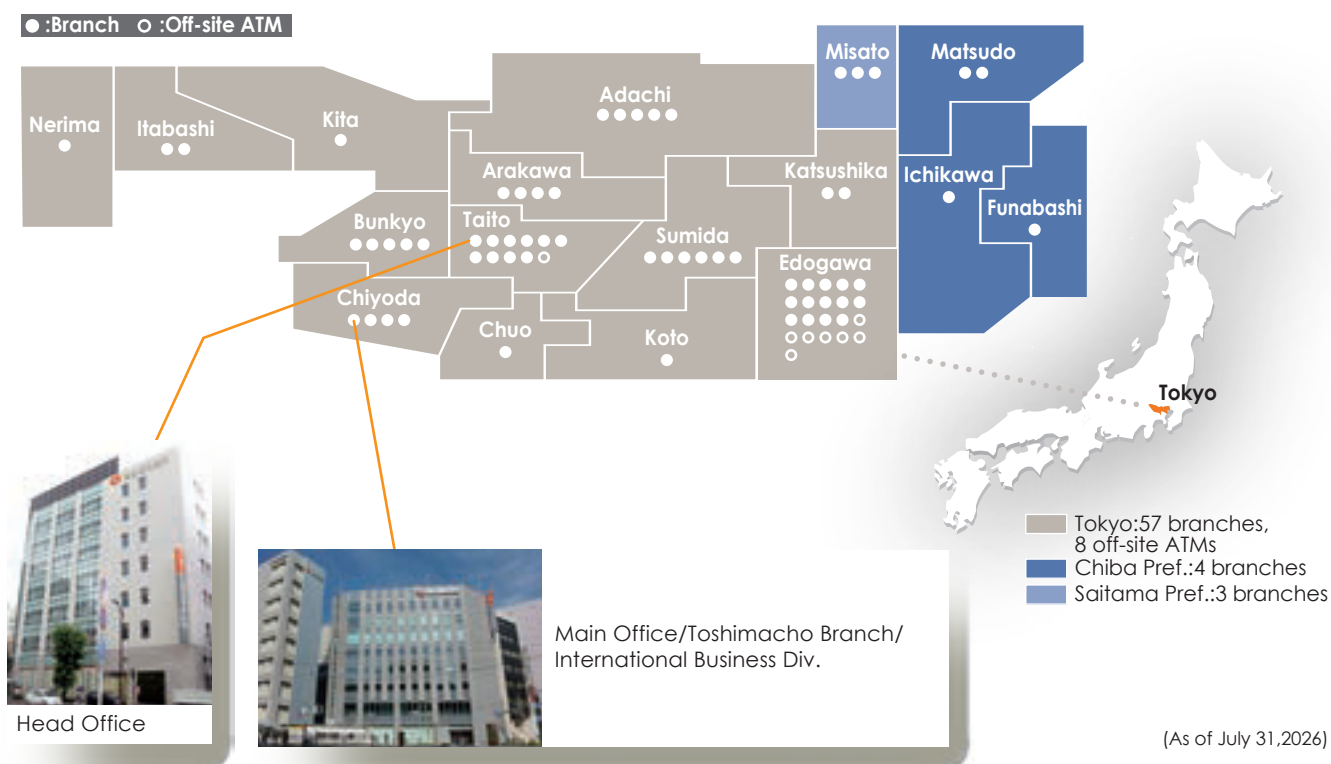
Other Initiatives

Asahi Small and Medium-sized Business Management Information Center (ACC)

We are convinced that the Bank's fundamental mission is to foster the small and medium-sized businesses in the community that underpin the local economy. Based on this conviction, to support the endeavors of small and medium-sized companies in human resources development and networking among customers, the Bank established the Asahi Small and Medium-sized Business Management Information Center (ACC) in 1996. ACC develops human resources, offers grants, and promotes fruitful exchanges between companies in different industries.

Extensive Network of 64 Branches and 8 Off-site ATMs

In view of our customer base, we consider it our mission to respond proactively to the funding needs of the small and medium-sized businesses and individuals sustaining the local economy at the grassroots. At the end of July 2026, the Bank had a network of 64 branches, which include five sub-branches and one online branch, and 8 off-site ATMs, located in Taito Ward and 12 other wards in Tokyo and also in Chiba Prefecture and Saitama Prefecture. To bring our area management even closer to the community, our operating area is divided into smaller zones, each with a dedicated sales representative. They provide excellent proposals through face-to-face visit-based marketing to offer solutions to customers.



Customer-Oriented Financial Services to Enhance the Community's Prosperity

Domestic Operations

The Bank offers a wide range of deposit products to meet various savings needs, including foreign currency time deposits with special interest rates and online time deposits. For personal customers, in addition to deposit products, the Bank offers a range of investment products, such as investment trusts, personal pension insurance and Japanese government bonds.

The Bank offers an extensive range of loan products for personal customers, including a housing loan product for customers purchasing residential property with superior environmental performance, a housing loan product offering a preferential interest rate for customers who have children younger than 18 years of age or are expecting a child, educational loans, and car loans. At the Personal Loan Plaza we offer advice on loan products until 17:00 on weekdays so that customers who are unable to visit the Bank during regular opening hours can visit the Plaza.

In addition, the Bank's smartphone app lets users open accounts, apply for loans, uniformly manage balances and statements of their other bank accounts, e-money, etc. and use cashless payment when shopping. We offer a wide array of advanced functions in response to the trend toward a cashless society.

For small and medium-sized businesses, the Bank offers a wide range of loan products tailored to their funding needs, whether for business development or to ensure stable cash flows.

At the Customer Support Department, our expert staff offer practical advice on cultivation of sales channels, overseas business development, business succession and M&A, IT utilization, human resources development, and lifetime financial planning. We also hold various seminars to support corporate customers' sales and marketing activities. (See Pages 3-4 for the Bank's support for businesses.)

2026 Elite Quality Recognition Award



The Bank received the J.P. Morgan 2025 Elite Quality Recognition Award, an OUTSTANDING PERFORMANCE AWARD in the Customer Remittance Category, from J.P. Morgan Chase Bank, N.A. (headquartered in New York) for its outstanding performance in "automated processing ratio" for overseas remittances. This is the fifteenth consecutive year the Bank has received the award.

International Operations

Our business territory is home to companies in many industries, including manufacturers and distributors of apparel, leather goods and footwear, jewelry, computer parts and peripherals, medical equipment and toys, as well as food processing and distribution companies. Amid recent structural changes in Japan's economy and the growing importance of international business, many of our customers are becoming more involved in foreign trade.

We offer a wide range of financial services for companies engaged in international business, including advice on investment strategy and business development, integrated import and export support from opening of business relations to bill settlement, services covering trade finance, forward exchange contracts, and coupon swaps.

We are striving to enhance convenience for our customers by offering Internet banking services for overseas remittances, import letters of credit, etc.

At the end of March 2026, the Bank had a network of overseas correspondent banks totaling 76 banks in 130 locations across 26 countries. Centering on imports, trade-related foreign exchange transactions handled by the Bank in fiscal 2025 amounted to US\$789 million.

We aim to continue serving far into the future as an indispensable partner of companies pursuing business overseas.

Overseas Correspondent Network



(As of March 31, 2026)

Becoming the Most Trustworthy Community Bank

Customer deposits should be used to bring new vitality into the community—this is the basic stance of Asahi Shinkin Bank, a financial institution that puts local ties first.

To date, the Bank has developed together with small and medium-sized companies and people in the local community based on a spirit of helping one another as a cooperative financial institution. With the aim of becoming the indispensable and most trustworthy community bank, we have embraced new challenges in our drive to bring new vitality into our community. We have reinforced our business by stepping up support for corporate revival and management improvement, while offering increased support to companies involved in innovative businesses and those active in environmental protection. As we emphasize the cultivation of closer links with our customers, we are helping to bring new vitality into the community through provision of financial services that deliver customer satisfaction and also by doing our part as a member of the community in the cultural, environmental and educational spheres.

Corporate Citizenship Activities

Implementation of the Ecocap Movement

The Ecocap Movement is an initiative to collect and recycle PET bottle caps, which are usually disposed of as waste, and to use the proceeds to provide vaccines for children in developing countries. With help from people in the community, we had collected a cumulative total of 190.60 million caps from the initiative commenced in 2008 to the end of March 2026. Sorting of caps collected at branches in Edogawa Ward is

contracted to a voluntary organization working to create employment for people with



disabilities. In this way, we also contribute to the social welfare activities of the community.

Donations to public interest corporations

- We co-sponsor the *Young Seats* of the Tokyo Metropolitan Symphony Orchestra, an educational activity to invite 980 children each year to attend the orchestra's matinee performances free of charge during holidays. Children who are in the fourth year of elementary school through to the third year of high school are eligible to apply for the *Young Seats*.



For children in the community

- The Bank provides financial education to students in local elementary and junior high schools who are responsible for the next generation in order to cultivate the students' social skills and communication capabilities as well as helping them determine a career path while deepening their awareness of what work entails and its importance.



Cooperation with municipalities

- We concluded agreements with Taito Ward, Bunkyo Ward and Edogawa Ward to provide seven of the Banks' branches as temporary accommodation facilities for people stranded in the event of a disaster.

Environmental Protection Initiatives

- The Bank offers a range of loan products to support customers' environmental protection initiatives, including loans for capital investment, provision of loan guarantees under the government loan-guarantee system, and housing loan products.
- As part of efforts to mitigate global warming, the Bank uses a carbon-offset scheme and Forest Stewardship Council (FSC) certified paper for calendars, leaflets and other printed materials that the Bank produces.
- Since 2020, we have been promoting paperless operations through operational reforms. We have managed to reduce the volume of stored documents by 90% through digitalization and centralization of internally-managed documents and reporting documents.
- We entered into an agreement with TEPCO Energy Partner, Incorporated to introduce 100% of electricity sourced from real renewable energy, and started using it in July 2022.

Support for People with Disabilities and the Elderly

ATMs for the visually impaired

All branches have ATMs with braille and audible instructions so that the visually impaired can use ATMs at ease.



AED

61 branches and two off-site ATMs are equipped with automated external defibrillators (AEDs) at ATM corners in readiness for emergencies such as cardiopulmonary arrest.



Braille blocks

Braille blocks leading from outside to inside a branch and to the ATMs are installed at 52 branches and for two off-site ATMs.



Parking spaces for people with disabilities

Dedicated parking spots for people with disabilities have been established at 20 branches.



Staff training for dealing with elderly people and people with disabilities

Training is provided to branch employees in particular to enable appropriate consideration for people with disabilities and the elderly who visit our branches. As of March 31, 2026, the number of participants in courses on Service Care Supporter training and Dementia Supporter training reached 119 and 486, respectively.



Thorough Risk Management System

The Bank has established the basic policy for management of risks, put in place a risk management system and determined management procedures so as to implement appropriate risk management. The Bank has classified risks into three categories and established risk committees corresponding to them. The activities of the risk committees are governed by the Comprehensive Risk Management Committee.

Also, the Bank has established a code of conduct with which all officers and employees are required to comply in order to inculcate corporate ethics and legal compliance throughout the Bank.

Personal information concerning our customers constitutes a vital asset. To ensure appropriate protection and use of personal information, the Bank applies strict control in accordance with its Basic Policy Concerning Protection of Information Assets (Security Policy) to achieve continuing improvement.

Major Risks and Risk Management Policies

Market Risk

Market risk comprises interest rate risk, price fluctuation risk, and exchange risk. Market risk is the possibility of losses from fluctuations in market interest rates, stock prices and foreign exchange markets that cause changes in the value of the Bank's assets and liabilities (including off-balance sheet items) and changes in profits generated by assets and liabilities.

The Bank's Asset and Liability Management (ALM) Committee is responsible for management of market risk.

Liquidity Risk

Liquidity risk is the possibility of losses resulting from an unexpected outflow of funds or any other situation that necessitates fund procurement at

interest rates markedly higher than usual rates or transactions at markedly more disadvantageous terms than usual terms.

The Bank emphasizes liquidity and soundness of market-based funding and has put in place a system to ensure stable cash flow with a sufficient reserve. Moreover, the Bank has formulated a contingency plan to deal with the demand for funds in the event of an unexpected crisis swiftly and appropriately. Thus, the Bank has sufficient systems for management of liquidity risk.

Credit Risk

Credit risk is the possibility of losses from bankruptcies, deterioration in the financial conditions, etc. of borrowers. The Bank has put in place a risk management system in accordance with the Credit Risk Management Rules.

In addition to the deliberation and assessment by the Credit Risk Management Committee and the ALM Committee, the Board of Directors, the Board of Managing Directors, and the Management Committee deliberate on credit risk management, as necessary, to deal with credit risk in an appropriate manner.

Operational Risk

Operational risk is a risk associated with execution of routine operations and every effort is made to avert such risk.

Having established an organizational structure and a system to deal with operational risk in accordance with the Operations Risk Management Policy and the Systems Risk Management Policy, the Bank analyzes and assesses data gathered periodically in order to mitigate risk and to minimize the impact in the event that such risk materializes.

In order to respond to the increasing threat of cyber-attacks, the Bank has established the

Computer Security Incident Response Team (CSIRT) and is well prepared.

In addition to the periodic deliberation and assessment by the Operations and Systems Risk Committee, the Reputation and Legal Risk Committee, and the Comprehensive Risk Management Committee, the Board of Directors, the Board of Managing Directors, and the Management Committee deliberate on operational risk management, as necessary, to deal with operational risk in an appropriate manner.

Compliance Structure

As well as strictly complying with various laws and regulations and other rules, companies are required to adhere to social ethics when engaging in transactions. In accordance with its goal of becoming the most trustworthy financial institution in the community, the entire workforce is united in a determination to inculcate corporate ethics and legal compliance throughout the Bank.

The Bank has established the Risk Management Division to supervise compliance issues, and also appointed compliance officers at all departments, branches, and affiliated companies to improve the compliance structure.

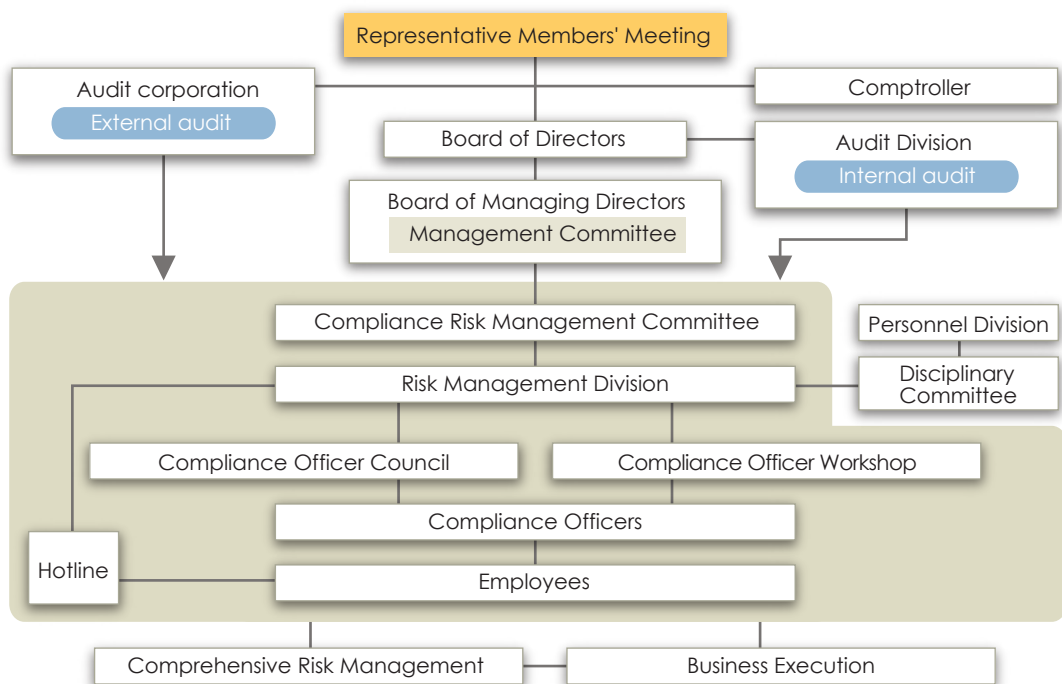
Against Antisocial Forces

Adhering to the Guidelines for Companies to Prevent Damage by Antisocial Forces, the Bank remains committed to ensuring that no relationship whatsoever exists between the Bank and antisocial forces.

Basic Policies on Antisocial Forces

1. Deal with antisocial forces as an organization.
2. Coordinate with external specialized agencies.
3. Cut off all relations with any antisocial force, including any transactions.
4. In emergencies, use civil and criminal legal responses.
5. Prohibit financing, inappropriate or abnormal transactions, and offering of benefits.

Compliance Structure

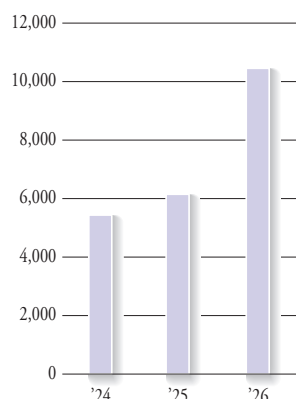


(As of March 31, 2026)

Financial Review

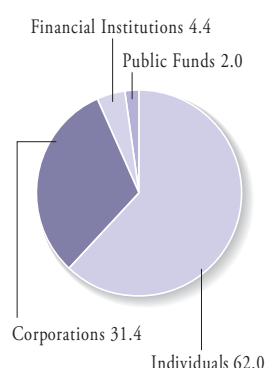
Core Operating Income

(Millions of Yen)



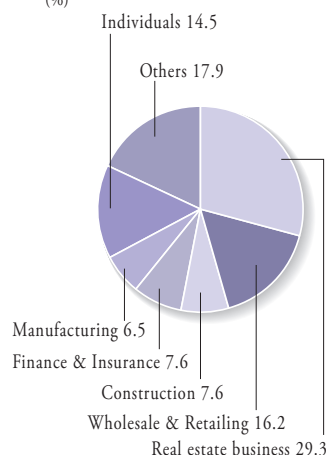
Deposits by Category of Depositors

(%)



Loans by Category of Borrowers

(%)



Business Policy for Fiscal 2025

Again in fiscal 2025, we strived to be a financial institution truly necessary for the community while being aware of our social mission as a *shinkin* bank.

Toward this end, we have put effort into activities aligned with the following six key issues:

- 1) Focus on activities that closely attend to the worries and concerns of small and medium-sized companies over cash flows and other issues
- 2) Strengthen our management base (establish and stabilize a business management structure that is suitable for the times)
- 3) Address SDGs and make our contribution toward creating a better regional environment
- 4) Develop human resources and create a rewarding workplace
- 5) Strengthen measures for anti-money laundering and combating the financing of terrorism (AML/CFT), and strengthen our legal compliance framework.
- 6) Conduct customer-oriented business operations with an emphasis on user protection and fiduciary duty.

Economic & Financial Environment

Within this started fiscal 2026, the Japanese economy is expected to show robust growth, driven by the rebound in personal spending fueled by real wage growth turning positive, as well as domestic demand including continued capital investment on digital transformation. However, Japan's small and medium-sized companies are facing numerous management issues, including disaster prevention, SDGs initiatives, the digital transformation of operations, and cybersecurity measures, in addition to issues directly related to profits, such as securing human resources, rising wages, shortages of raw materials, and passing high raw material costs on to sales prices.

Results of Operations

Results of the Bank's operations in fiscal 2025 are described below.

Deposits

The balance of total deposits decreased by ¥25.1 billion from the end of the previous fiscal year to ¥2,156.5 billion due to the shift from savings to investments, but the balance of assets under custody increased by ¥25.0 billion from the end of the previous fiscal year.

Loans

Loans outstanding at the end of fiscal 2025 increased by ¥50.2 billion from the end of the previous fiscal year to ¥1,521.1 billion, thanks to proactive visits to potential customers within local communities and efforts to raise our presence with local communities even further.

Profitability

In terms of revenue, net income decreased by ¥1.5 billion from the previous fiscal year to ¥4.9 billion due to the establishment of a new Group reserve for expanding our management base in the future. However, for net business profit, the Bank achieved an increase of ¥4.3 billion from the previous fiscal year.

Financial soundness

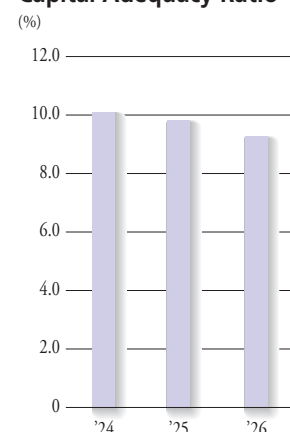
The Bank's capital adequacy rate decreased by 0.54 percentage points from the previous fiscal year-end to 9.28%. Meanwhile, the ratio of non-performing loans was 4.06%, up 0.06 percentage points. However, the Bank believes that our management base is strong as we have ample reserves.

Issues to be Tackled

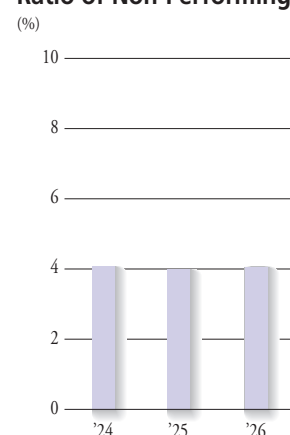
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- (1) Aim to be a “partner walking hand in hand with customers toward a prosperous future” without forgetting our duty as a *shinkin* bank.
- (2) Improve productivity as well as establish and stabilize a management structure that is suitable for the times through continuous business reforms.
- (3) Address SDGs as a *shinkin* bank, and make our contribution toward creating a better local environment.
- (4) Strive to develop human resources and create a rewarding workplace.
- (5) Strengthen measures for anti-money laundering and combating the financing of terrorism (AML/CFT), and strengthen our legal compliance framework.
- (6) Strengthen our responses to various risks, including cybersecurity and BCP.
- (7) Further enhance customer protection and other controls, and conduct customer-oriented business operations.

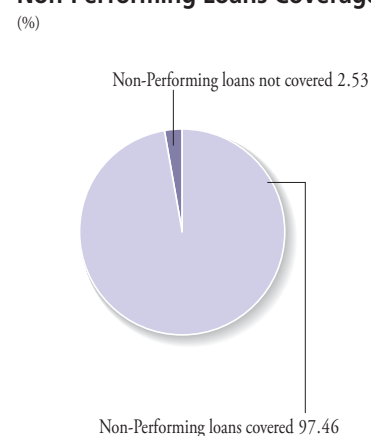
Capital Adequacy Ratio



Ratio of Non-Performing Loans



Non-Performing Loans Coverage



[Calculation Method of Capital Adequacy Ratio (%)]
$$\frac{\text{Members' equity}}{\text{Total amount of risk assets, etc.}} \times 100$$

Balance Sheets

As of March 31,	Millions of Yen (Note 1)		Thousands of U.S. Dollars (Note 2)
	2026	2025	2026
ASSETS			
Cash	¥ 18,228	¥ 20,450	\$ 113,980
Due from Banks	335,494	385,005	2,097,760
Money Held in Trust	17,369	17,287	108,605
Securities (Note 3)	390,684	363,009	2,442,848
Loans and Bills Discounted (Note 4)	1,521,191	1,470,919	9,511,609
Foreign Exchange (Note 6)	6,931	7,914	43,340
Other Assets	14,682	17,207	91,802
Tangible Fixed Assets	31,310	31,993	195,778
Intangible Fixed Assets	3,483	2,765	21,779
Deferred Tax Assets	—	2,731	—
Customers' Liabilities for Acceptances and Guarantees	1,865	1,931	11,665
Reserve for Possible Loan Losses	(17,409)	(14,906)	(108,857)
Total Assets	¥ 2,323,833	¥ 2,306,310	\$ 14,530,314
LIABILITIES AND EQUITY			
Liabilities:			
Deposits (Note 7)	¥ 2,156,522	¥ 2,181,660	\$ 13,484,167
Call Money	29,500	0	184,455
Payables under securities lending transactions	—	1,302	—
Foreign Exchange (Note 6)	227	211	1,422
Other Liabilities	12,731	8,609	79,608
Reserve for Employee Bonuses	574	563	3,593
Reserve for Retirement Allowances	3,211	3,330	20,083
Reserve for Retirement Benefits for Directors	194	226	1,214
Reserve for Loss from Refund of Sleeping Accounts	266	291	1,666
Reserve for Contingent Loss	1,164	1,260	7,279
Deferred Tax Liability	297	—	1,861
Acceptances and Guarantees	1,865	1,931	11,665
Total Liabilities	2,206,557	2,199,387	13,797,019
Equity:			
Paid-in Capital	18,494	18,806	115,644
Additional Paid-in Capital	2,162	2,162	13,523
Legal Reserve	85,367	80,931	533,780
Unappropriated equity	(3)	0	(22)
Total Members' Equity	106,021	101,900	662,925
Unrealized Gain on Available-for-Sale Securities	11,254	5,022	70,369
Total Valuation and Translation Adjustments	11,254	5,022	70,369
Total Equity	117,275	106,922	733,295
Total Liabilities and Equity	¥ 2,323,833	¥ 2,306,310	\$ 14,530,314

The accompanying notes are an integral part of these financial statements.

Statements of Income and Retained Earnings

Years ended March 31,	Millions of Yen (Note 1)		Thousands of U.S. Dollars (Note 2)
	2026	2025	2026
Income:			
Interest and Dividends on:			
Loans and Discounts	¥ 24,717	¥ 21,587	\$ 154,549
Securities	8,430	7,060	52,711
Others	260	212	1,630
Fees and Commissions:			
Fees and Commissions on Domestic and Foreign Exchange	1,046	1,034	6,544
Others	2,689	2,466	16,819
Other Operating Income:			
Gains on Sales of Bonds	102	62	643
Others	303	140	1,895
Other Income:			
Reversal of Allowance for Loan Losses	—	1,459	—
Collection of Written-off Claims	253	308	1,584
Gains on Sales of Stocks and Other Securities	652	1,127	4,081
Gains on Money Held in Trust	982	229	6,141
Others	285	274	1,782
Total Ordinary Income	39,724	35,963	248,385
Extraordinary Income (Note 8)	—	0	—
Total Income	39,724	35,963	248,385
Expenses:			
Interest Expenses:			
Deposits	4,029	1,462	25,195
Interest Expenses on Cash Collateral Received for Securities Lent	2	212	16
Others	98	17	613
Fees and Commissions	1,665	1,575	10,413
Other Operating Expenses:			
Losses on Foreign Exchange Transactions	2,826	4,967	17,675
Losses on Sales of Bonds	1,613	65	10,087
Others	18	99	115
General and Administrative Expenses	18,297	18,241	114,406
Other Expenses	3,310	733	20,699
Total Ordinary Expenses	31,861	27,308	199,224
Extraordinary Losses (Note 9)	47	155	296
Total Expenses	31,909	27,464	199,520
Income before Income Taxes	7,814	8,499	48,864
Current	2,444	1,819	15,282
Deferred	464	195	2,905
Net Income	4,906	6,484	30,677
Retained Earnings (Balance at the Beginning of the Year)	3,571	3,506	22,329
Balance at the End of the Year (Note 10)	¥ 8,477	¥ 9,991	\$ 53,007

Notes to Financial Statements

1. Yen Amounts

All yen figures are rounded down to the nearest one million yen.

Accordingly, breakdown figures may not add up to sums.

2. U.S. Dollar Amounts

U.S. dollar amounts presented in the accompanying financial statements are included solely for convenience and should not be construed as

representations that Japanese yen amounts have been or could in the future be converted into U.S. dollars. The rate of ¥159.93 to US\$1, prevailing on March 31, 2026, has been used for conversion into U.S. dollar amounts in the financial statements.

3. Securities

As of March 31,	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
National Government Bonds.....	¥ 15,178	¥ 17,442	\$ 94,905
Corporate Bonds.....	157,668	139,184	985,859
Stocks.....	54,016	37,749	337,752
Other Securities.....	163,821	168,632	1,024,330
Total	¥390,684	¥363,009	\$2,442,848

4. Loans and Bills Discounted

As of March 31,	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Bills Discounted.....	¥ 5,416	¥ 8,372	\$ 33,866
Loans on Bills.....	9,635	13,248	60,245
Loans on Deeds.....	1,431,764	1,378,444	8,952,442
Overdrafts	74,376	70,854	465,055
Total	¥1,521,191	¥1,470,919	\$9,511,609

5. Disclosure pursuant to the Financial Reconstruction Act

As of March 31,	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Non-Performing Loans			
Bankrupt or De facto Bankrupt	¥ 3,139	¥ 3,972	\$ 19,632
Doubtful	55,155	51,227	344,872
Special Attention	3,646	3,849	22,800
Subtotal	61,941	59,049	387,306
Normal	1,462,107	1,414,679	9,142,174
Total	¥1,524,049	¥1,473,729	\$9,529,480

6. Foreign Exchange

As of March 31,	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
(Assets)			
Due from Foreign Banks	¥6,841	¥7,816	\$42,775
Foreign Currency Bills Bought	—	12	—
Foreign Currency Bills Receivable.....	90	85	565
Total	6,931	7,914	43,340
(Liabilities)			
Accrued Foreign Exchange	227	211	1,422
Total	¥ 227	¥ 211	\$ 1,422

7. Deposits

As of March 31,	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Current Deposits	¥ 75,258	¥ 82,380	\$ 470,570
Ordinary Deposits	1,013,771	993,983	6,338,847
Savings Deposits.....	26,935	26,895	168,419
Deposits at Notice	2,097	1,873	13,113
Time Deposits.....	994,541	1,033,345	6,218,603
Installment Savings.....	24,409	26,597	152,624
Other Deposits.....	19,509	16,583	121,988
Total	¥2,156,522	¥2,181,660	\$13,484,167

8. Extraordinary Losses

Years ended March 31,	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Losses on Sales of Equipment.....	¥26	¥155	\$168
Losses on Impairment of Fixed Assets.....	20	—	127
Total	¥47	¥155	\$296

9. Subsequent Event

As of March 31,	Millions of Yen		Thousands of U.S. Dollars
	2026	2025	2026
Balance at the End of the Year	¥8,477	¥9,991	\$53,007
Appropriations:			
Transfer to Legal Reserve	500	650	3,126
Cash Dividends	462	470	2,891
Payout Ratio	2.5% per year	2.5% per year	2.5% per year
Transfer to Voluntary Reserves	4,000	5,300	25,010
Total Appropriations	4,962	6,420	31,028
Retained Earnings (Balance at the End of the Year)	¥3,515	¥3,571	\$21,978

Auditor's Report

In accordance with the provisions of Article 38-2, Paragraph 3 of the Shinkin Bank Act, KPMG AZSA LLC audited the balance sheets of the Bank as of March 31, 2026 and 2025, and the related statements of income and statements of retained earnings for the two years ended March 31, 2026 and 2025 and provided the Bank with an auditor's report stating an unqualified opinion.

Board of Directors and Auditors

(As of July 31, 2026)

President

Yasuhiro Ito

Senior Managing Directors

Koji Iwata
Atsushi Matsuyama

Managing Directors

Hiroshi Iikura
Masashi Kobayashi
Yasutaka Yoshigiwa
Makoto Tomiyama

Standing Directors

Manabu Kinoshita
Touru Takenaka
Hisanori Hirose
Masahiro Toyoda
Hisashi Kamochi *1

Non-Standing Managing Directors

Kiyoshi Sakamoto *1

Standing Auditor

Atsuya Murayama

Non-Standing Auditors

Kensuke Mori
Toshio Suzuki *2
Junichi Kurata

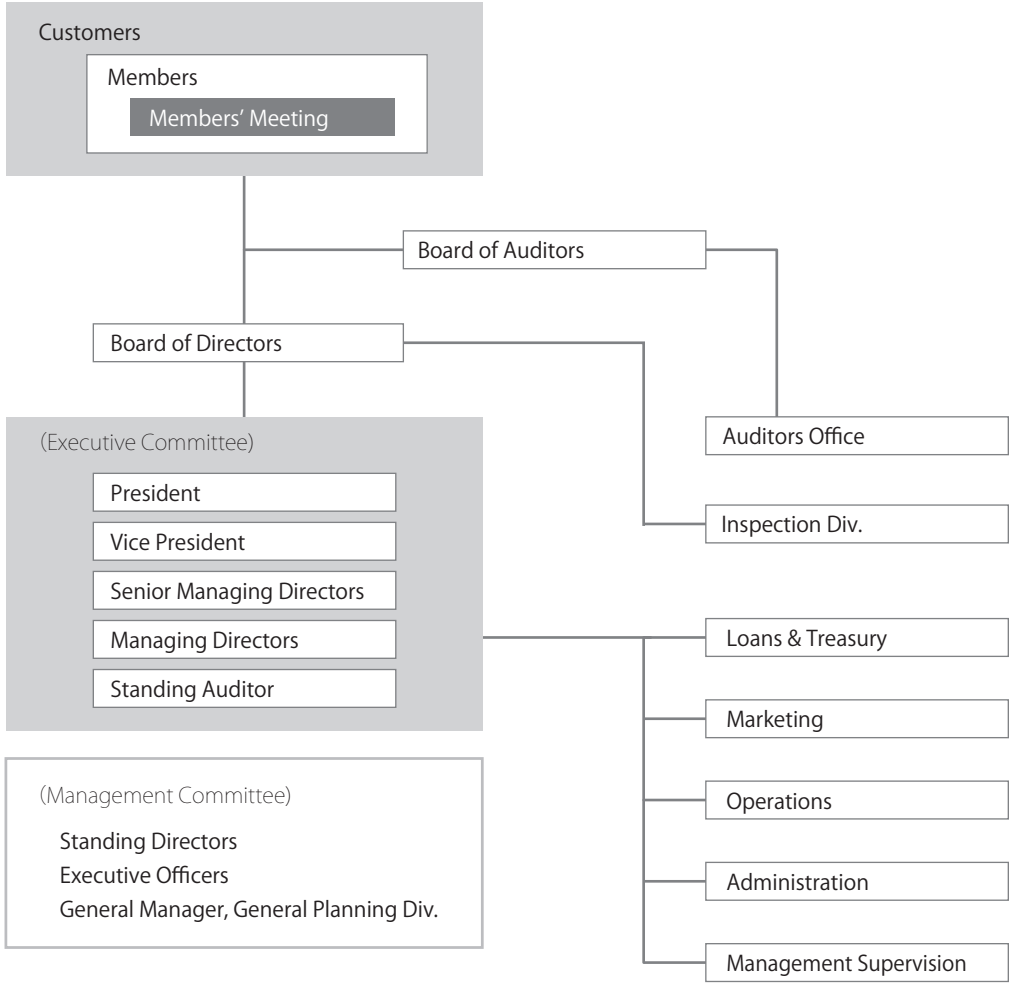
Executive Officers

Tatsuya Yoshizaki
Kouichi Saitou
Teruo Tanabe
Hideaki Seki
Naoyuki Ishida
Yasuo Yoneda

- Notes
- 1. Outside directors in accordance with the *shinkin* bank industry's agreement on measures to enhance functions of the board of directors.
 - 2. Outside auditor as provided for in Article 32, Paragraph 5 of the Shinkin Bank Act.

Organization Chart

(As of July 31, 2026)



Directory

BANK DATA

(As of March 31, 2026)

Main Office

2-1-2, Higashi-Kanda, Chiyoda-ku,
Tokyo 101-0031
Telephone: 03-3862-0321

Established

August 3, 1923

Number of Employees

1,295

Membership

107,012

Number of Branches

(including 5 Sub-Branches/1 online
branch)
64

Number of ATM Terminals

(off-site ATMs)
8

Rating

A- Long-term issuer rating
J-1 Short-term issuer rating
Japan Credit Rating Agency, Ltd.

SERVICE NETWORK

(As of July 31, 2026)

International Business Division

3-6-12, Iwamoto-cho, Chiyoda-ku, Tokyo 101-0032
Telephone: 03-3862-0393

Foreign Exchange Offices

Head Office

2-8-2, Taito, Taito-ku, Tokyo 110-0016
Telephone: 03-3833-0251

Toshimacho Branch

2-1-2, Higashi-Kanda, Chiyoda-ku, Tokyo 101-0031
Telephone: 03-3862-0311

Nishimachi Branch

1-2-1, Higashi-Ueno, Taito-ku, Tokyo 110-0015
Telephone: 03-3833-9241

Kotobuki Branch

2-10-13, Kotobuki, Taito-ku, Tokyo 111-0042
Telephone: 03-3844-3166

Asakusa Branch

4-49-12, Asakusa, Taito-ku, Tokyo 111-0032
Telephone: 03-3876-0701

Yushima Branch

2-1-5, Yushima, Bunkyo-ku, Tokyo 113-0034
Telephone: 03-3814-5261

Asakusabashi Branch

3-17-7, Asakusabashi, Taito-ku, Tokyo 111-0053
Telephone: 03-3864-5011

Nihonbashi Branch

7F Nihon Building annex 1-2-18, Nihonbashi-Kayaba-cho, Chuo-ku,
Tokyo 103-0025
Telephone: 03-3663-0650

Kandaogawamachi Branch

3-1, Kanda-Ogawamachi, Chiyoda-ku, Tokyo 101-0052
Telephone: 03-3292-5301

In addition to the 9 foreign exchange offices mentioned above, we
have 12 foreign exchange sub-offices.



THE ASAHI SHINKIN BANK

2-1-2, Higashi-kanda, Chiyoda-ku,
Tokyo 101-0031
TEL:03-3862-0321 FAX:03-5687-6867
SWIFT:ASKBJPJT
<https://www.asahi-shinkin.co.jp/>

